



Executive

Date: Wednesday, 1 June 2022

Time: 2.00 pm

Venue: Council Antechamber, Level 2, Town Hall Extension

Everyone is welcome to attend this Executive meeting.

Access to the Public Gallery

Access to the Public Gallery is on Level 3 of the Town Hall Extension, using the lift or stairs in the lobby of the Mount Street entrance to the Extension. **There is no public access from any other entrance.**

Filming and broadcast of the meeting

Meetings of the Executive are 'webcast'. These meetings are filmed and broadcast live on the Internet. If you attend this meeting you should be aware that you might be filmed and included in that transmission.

Membership of the Executive

Councillors

Craig (Chair), Akbar, Bridges, Hacking, Igbon, Midgley, Rahman, Rawlins, T Robinson and White

Membership of the Consultative Panel

Councillors

Ahmed Ali, Butt, Collins, Douglas, Foley, Johnson, Leech, Lynch and Stanton

The Consultative Panel has a standing invitation to attend meetings of the Executive. The Members of the Panel may speak at these meetings but cannot vote on the decisions taken at the meetings.

Agenda

- 1. Appeals**
To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.
- 2. Interests**
To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.
- 3. Minutes**
To approve as a correct record the minutes of the meeting held on 16 March 2022. 5 - 20
- 4. Appointment of Executive Members and their Portfolios**
Report of the Executive Leader attached 21 - 26
- 5. Ofsted Inspection of Children's Services.**
Report of the Deputy Strategic Director Children's Services attached 27 - 42
- 6. Our Manchester Progress update**
Report to follow
- 7. Capital Programme Update**
Report to follow
- 8. Global Revenue Outturn 2021/22**
Report to follow
- 9. Gypsies and Travellers - the closure of the Dantzic Street Traveller site** 43 - 52
Report of the Strategic Director (Growth and Development) attached

Information about the Executive

The Executive is made up of 10 Councillors: the Leader and two Deputy Leaders of the Council and 7 Executive Members with responsibility for: Early Years, Children and Young People; Health Manchester and Adult Social Care; Finance and Resources; Environment and Transport; Vibrant Neighbourhoods; Housing and Development; and Skills, Employment and Leisure. The Leader of the Council chairs the meetings of the Executive

The Executive has full authority for implementing the Council's Budgetary and Policy Framework, and this means that most of its decisions do not need approval by Council, although they may still be subject to detailed review through the Council's overview and scrutiny procedures.

It is the Council's policy to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair.

The Council is concerned to ensure that its meetings are as open as possible and confidential business is kept to a strict minimum. When confidential items are involved these are considered at the end of the meeting at which point members of the public and the press are asked to leave.

Joanne Roney OBE
Chief Executive
Level 3, Town Hall Extension,
Albert Square,
Manchester, M60 2LA

Further Information

For help, advice and information about this meeting please contact the Committee Officer:

Michael Williamson
Tel: 0161 2343071
Email: michael.williamson@manchester.gov.uk

This agenda was issued on **Tuesday, 24 May 2022** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 2, Town Hall Extension, Manchester M60 2LA

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Executive

Minutes of the meeting held on Wednesday, 16 March 2022

Present: Councillor Craig (Chair)

Councillors: Akbar, Bridges, Midgley, Rahman, Rawlins and White

Also present as Members of the Standing Consultative Panel:

Councillors: Butt, Karney, M Sharif Mahamed, Leech and Taylor

Apologies: Councillor Ilyas

Exe/22/29 Minutes

Decision

The Executive approved as a correct record the minutes of the meeting on 16 February 2022.

Exe/22/30 Manchester Living Safely With Covid Plan

The Executive considered a report of the Director of Public Health, which outlined Manchester's Living Fairly and Safely with Covid draft plan, following the Prime Minister's announcement of the publication of the National Living Safely with Covid Plan on 21 February 2022.

The Manchester plan was based on what the current understanding on national policy direction on Covid-19 and based on what the epidemiology (scientific study of Covid-19 and how it was found, spread and controlled) was stating. As with all the Council's Covid-19 plans, it was iterative and would be updated and developed over time in line with any further national policy announcements (e.g., testing) which were expected in the next month.

The Deputy Leader (Adult Care and Health) reported that over the past few weeks there had been a significant increases in case rates within Manchester and the headline rates were currently at 315 per 100,000 of the population, which although still below the national average had risen by 54% in the last week. The rate in the over 60's population had also risen to 236 per 100,000 of the population. As such there was still a continued need to support and protect the city's most vulnerable. She then outlined key elements of the plan, highlighting the 12 priorities for the year ahead.

It was reported that the Covid helpline would continue through the Spring and the Council was awaiting an announcement from Government on free LFT kits for the most vulnerable.

The Director of Public Health reported that it had been announced that all PCR testing sites would be demobilised from the 4 April 2022 which were to be completed by the 16 May 2022

The Leader asked if it was anticipated that there would be any form of PCR testing available in the city after the 4 April 2022. The Director of Public Health advised that PCR tests would only continue to be available in hospital settings or where residents were taking part in the ONS survey. Announcements were still awaiting in relation to testing regime for care home staff and residents. It was anticipated that this would be the use of LFT tests rather than PCR tests.

The Leader echoed the concerns that had been raised at Health Scrutiny on the removal of PCR testing and felt it was much too premature to step down any surveillance activities and begin charging for LFT tests.

Councillor Karey commented that Government should not be allowed to return to a position of “health as normal” as there could be future variants and the Council needed to continue to hold the Government to account for appropriate health resources for the city.

Councillor Leech agreed with the comments made by the Leader on the premature removal of testing regime given the rate of infection within the city. He asked what the Council was doing to ensure that its staff remained safe and would attendance management be looked at for those staff who tested positive and where not able to attend work.

The Director of Public Health advised that the Council’s advice to staff was not to attend work if they had any symptoms and that they should continue to take LFT tests until they were negative. The Chief Executive added that the Council was being pragmatic and flexible around attendance and that where staff were displaying covid symptoms, whilst they were advised not to attend their place of work, they could work from home if they felt well enough to do so.

Decisions

The Executive:-

- (1) Approve the Manchester Living Safely and Fairly with Covid Plan.
- (2) Note the update

Exe/22/31 Our Manchester Progress Update

The Executive considered a report of the Chief Executive which provided an update on key areas of progress against the Our Manchester Strategy – Forward to 2025 which reset Manchester’s priorities for the next five years to ensure the Council could still achieve the city’s ambition set out in the Our Manchester Strategy 2016 – 2025.

The Leader reflected on the atrocities in Ukraine and outline the support that Manchester would be providing in welcoming any Ukrainian refugees who relocated

to the city and its Ukrainian communities. She reported that the Council would continue to press Government for further details of the its Local Sponsorship scheme for Ukrainians.

The Leader also reported on the launch of Manchester's new Digital Strategy, which set out how the city could grow its thriving digital sector while ensuring residents were equipped with the skills and infrastructure to benefit. The strategy aimed to help Manchester become a world-leading digital city – mirroring and contributing to the goals of the wider Our Manchester Strategy for the city. This meant tackling digital exclusion, which often went hand in hand with social exclusion, and helping ensure that the workforce in the digital sector reflected the diversity of the city

Councillor Leech queried whether there would be a need for an increase in the number of Ukrainian interpreters within the city and what impact, if any would the government's sponsorship scheme have on resident in receipt of council tax benefit who chose to house a Ukrainian refugee.

The Leader advised the Council would be working with local communities around the need for interpretation services and at present there was alack of uncertainty form Government in the number of Ukrainian refugees that would need accommodation in Manchester, however, the financial contribution proposed by Government was not to be taken as a form of rent and as such should have no impact on those residents in receipt of council tax benefit.

The Deputy Leader reported on the £1.5m funding that had been secured for a community cycling facility in Wythenshawe Park. Work had started on the development of the Cycle Hub which would see the creation of a traffic-free cycle facility for all the family, including a learn to ride area, skills zone, pump track, woodland trails, and family trail.

In tandem with this, the investment aimed to motivate more Mancunians to learn how to cycle, to choose cycling as their mode of transport and, encourage people to take advantage of the increasing number of cycle routes in and around the city

Decision

The Executive note the update.

Exe/22/32 Capital Programme Update

The Executive considered a report of the Deputy Chief Executive and City Treasurer, which informed Members of requests to increase the capital programme, sought approval for those schemes that could be approved under authority delegated to the Executive and asked the Executive to recommend to Council proposals that required specific Council approval.

The proposals which did not require Council approval and only required Executive approval were those which were funded by the use of external resources, use of capital receipts, use of reserves below £10.0m, where the proposal could be funded

from existing revenue budgets or where the use of borrowing on a spend to save basis is required. The following proposals require Executive approval for changes to the City Council's capital programme:

- Growth and Development – Our Town Hall Levels five and six. A capital budget increase of £1.170m was requested, funded by Capital Receipts for the fit out of levels five and six for the Our Town Hall Project. The original proposal was for a commercial tenant to fund the works but following market advice that the accommodation was more suitable for the public sector, the accommodation had now been incorporated into the Council's wider estates strategy
- Growth and Development – Back of Ancoats: Public Realm and Mobility Hub. Subject to final approval of the Council's bid for grant funding by Government, a capital budget increase of £32.7m was requested. The Back of Ancoats programme would deliver an innovative Mobility Hub, new public realm, and land acquisition/remediation in order to facilitate the regeneration of the area with the delivery of 1,500 new homes. The regeneration of the Back of Ancoats was a major opportunity to initiate a programme of transformational growth across the Eastern Gateway in Manchester.
- Neighbourhoods - Wythenshawe Park - Commercial Master Plan and Strategic Transport Plan. A capital budget decrease from Parks Development Programme Budget of £0.080m was requested and approval of a corresponding transfer of £0.080m to the revenue budget, funded by Capital Fund. The commercial plan would identify and set out investment opportunities into the park informing priorities across the site to build on the existing offer and activate the existing infrastructure. The Strategic Transport Plan would inform the external and internal traffic management requirements and active travel plans in partnership with Highways to look to accommodate an increase in visits for ongoing and future developments to the site.

The report highlighted that there had been increases to the programme totalling £0.490m as a result of delegated approvals since the previous report to the Executive on 16 February 2022 and if the recommendations in the report were approved the General Fund capital budget would increase by £33.7591 across financial years which would also result in an increase in the prudential indicator for Capital Expenditure in corresponding years.

Approval had also been given for the following capital budget virements:-

- £0.300m from Highways Improvement Budget for 40mph Speed Limit Reduction Programme to implement new reduced speed limits from 40mph to 30mph at ten locations across the city;
- £0.069m funding from within the Northwards Programme budget to carry out the immediate heat meter replacement at 159 properties.

Councillor Leech sought further clarity on the proposals surrounding 40mph Speed Limit Reduction Programme to which the Leader advised that as this was a capital programme update it did not go into policy details and noted that this was reflected in reports elsewhere.

Decision

The Executive:-

- (1) Approve the following changes to the Council's capital programme:
 - Growth and Development – Our Town Hall Levels 5 and 6. A capital budget increase of £1.170m, funded by Capital Receipts, for the fit out of levels five and six for the Our Town Hall Project
 - Growth and Development – Back of Ancoats: Public Realm and Mobility Hub. Subject to final approval of the Council's bid for grant funding by Government, a capital budget increase of £32.7m to deliver an innovative Mobility Hub, new public realm, and land acquisition/remediation in order to facilitate the regeneration of the area with the delivery of 1,500 new homes, noting that acceptance of the bid and any conditions be delegated to the Strategic Director for Growth and Development in consultation with the Deputy Chief Executive and City Treasurer and the Executive Member for Finance
 - Neighbourhoods - Wythenshawe Park - Commercial Master Plan and Strategic Transport Plan. A capital budget decrease from Parks Development Programme Budget of £0.080m and approval of a corresponding transfer of £0.080m to the revenue budget, funded by Capital Fund.
- (2) Notes the increases to the programme of £0.490m as a result of delegated approvals.
- (3) Notes the virements in the programme of £0.369m as a result of virements from approved budgets.

Exe/22/33 Manchester Sensory Support Service Commission

The Executive considered a report of the Strategic Director of Children and Education Services, which outlined a proposal to commission a provider through an open tender process to run the Manchester Sensory Support Service.

The Executive Member for Children and Families explained that following a period where the current service provider, Lancasterian School, had faced a number of challenges including a change of leadership and governors and after implementing some alternative arrangements, had confirmed that it no longer wished to provide governance and oversight for the service and consequently the Council needed to seek a new provider.

A number of options had been developed and considered with the service to identify the best possible future governance and oversight arrangements going forward. The option which would best contribute to good outcomes for children and young people and provide a stable future for capable, confident and talented staff to make a positive contribution was to place the Sensory Service with a provider who had a

track record of successfully running schools and/or education services, strong governance and a robust back office which provided professional development, finance and HR support. Therefore, the recommended proposal was to go to open procurement through a tender on the Chest.

Councillor Leech expressed disappointment that the current provider did not feel able to continue in providing the service and asked whether any consideration had been given to joint working arrangements with other local authorities.

The Director of Education advised that discussions had taken place with other Local Authorities but as Manchester had the largest number of children requiring this service there was currently no benefit in developing any joint working arrangements. It was hoped that when a new provider was identified there would be opportunities to explore this further.

Decisions

The Executive:-

- (1) Approves progressing option 3 (maintain the strengths of the current model and commission the service) within a budget envelope of £2.83m per annum.
- (2) Delegate authority to the Strategic Director for Children and Education to do all things necessary to conduct the procurement exercise and award the contract for the service in consultation with the Deputy Chief Executive and City Treasurer.
- (3) Authorises the City Solicitor to enter all necessary documentation to give effect to the recommendations and details set out in the report.

Exe/22/34 Funding care providers to enable the Real Living Wage for the care workforce

The Executive considered a report of the Executive Director Adult Social Services and Deputy Chief Executive and City Treasurer, which outlined proposals to ensure that all care providers providing care and support to Manchester residents were in receipt of funding enabling them to pay their workforce the Real Living Wage (RLW).

The Deputy Leader (Adult Care and Health) commented that the Council had been committed to the Real Living Wage for several years and that these proposals were in recognition of:-

- The critical role that care and support workers played in meeting the needs of the city's most vulnerable residents, and in particular the criticality of this role during the city's response to the covid-19 pandemic;
- The need to ensure the Council attracted individuals into the care workforce in Manchester, particularly critical as national labour market changes had impacted on recruitment and retention in Manchester into caring role; and
- Manchester's care workforce were often Manchester residents and the Our Manchester Strategy describes the Council's commitment to being a

‘progressive and equitable’ city – paying the RLW for this workforce would have wider health wellbeing and economic impacts for the city’s residents

She added that whilst this was a welcomed move, there was still a need for Government to provide a sustainable plan to fund Adult Social Care properly.

The Leader noted that the fragmentation of social care had made it a difficult ambition to achieve but it was positive to see all Greater Manchester Local Authorities moving in the same direction and placed on record the Executive’s thanks and appreciation to all officers who had been involved in making the ambition a reality.

Councillor Leech queried whether there was potential savings to be achieved around recruitment and retention with the implementation of the RLW and asked whether personal budgets would be included in the £12.1m of proposed investment for the 2022/23 financial year.

The Leader responded, commenting that there had been detailed analysis pre pandemic around the benefits of paying the RLW in relation to the retention of staff in the care sector. As the Council emerged from the current phase of the pandemic the workforce market still presented a significant challenge but it was hoped with the increase to the RLW, connected to the integrated pathways of progression would be the start of improving the retention and recruitment of staff. She added that when Homecare was looked at in 2018, personal budgets was included in this piece of work

Decisions

The Executive:-

- (1) Approve the investment of a total of £12.1m for the 2022/23 financial year to the care sector made up of:-
 - £5.7m set aside in the budget for NLW increase;
 - £3.5m to enable an increase beyond NLW to RLW;
 - £1m to support providers with the costs of the national insurance increase; and
 - £1.9m to support wider non pay inflationary increases in costs
- (2) Approve the funding of this from:-
 - £5.731m of existing budget earmarked to fund the NLW uplift;
 - £1m of 2021/22 unallocated NLW uplift budget;
 - £2.8m of corporate inflation budget allocated to ASC;
 - £1.62m of Market Sustainability and Fair Cost of Care grant funding; and
 - £1m of 2021/22 unspent NLW uplift carried forward into 2022/23.
- (3) Approve the carry forward of the 2021/22 NLW uplift £1m underspend in Adult Social Care to support the above.
- (4) Delegates to the Executive Director Adult Social Services and the Deputy Chief Executive and City Treasurer, in consultation with the Deputy Leader with

responsibility for Health and Care, approval of the fee uplift in accordance with the above, as well as the associated process to be implemented in April 2022

Exe/22/35 Better Care Fund Section 75 2022/23

The Executive considered a report of the Deputy Chief Executive and City Treasurer and City Solicitor, which set out the proposed extension of the current Section 75 Partnership Agreement (S75) between Manchester CCG and Manchester City Council on the Better Care Fund and the Improved Better Care Fund.

The NHS reforms, which would see the replacement of the Greater Manchester CCGs with an Integrated Care System (ICS), had been delayed to 1 July 2022. This delay would result in a more fragmented budget process as funding would be allocated for the first quarter of the year via the current CCG system, and for the remaining three quarters via the new ICS.

The proposal was to extend the current S75 to the 31 March 2023, recognising the S75 is likely to be cease on the date at which the Manchester CCG transferred to the Integrated Care System.

Decisions

The Executive:-

- (1) Approve the extension of the S75 on the Better Care Fund and the Improved Better Care Fund.
- (2) Delegate authority to the Deputy Chief Executive and City Treasurer and City Solicitor, in consultation with Executive Member, to finalise any amendments that need to be made to the document.

Exe/22/36 Victoria North: Collyhurst Phase 1 - The Proposed City of Manchester (Thornton Street North, Collyhurst Village) Compulsory Purchase Order 2022.

The Executive considered a report of the Strategic Director (Growth and Development), which set out proposals for the compulsory purchase of land within the Collyhurst Village neighbourhood, which consisted of residential buildings, a retail premises and rent charges/covenants.

The Executive Member for Housing and Employment explained that the proposed Compulsory Purchase Order (CPO) would facilitate the development, redevelopment and improvement of land at Thornton Street North for the provision of 244 new residential dwellings together with associated works including a new park.

It was reported that the Council had committed to supporting all affected occupants located within the scheme boundary to relocate to a new property within the scheme through a single move and subject to approval, financial support would be made available to eligible owner-occupiers through the Council's- Manchester Home Improvement and Relocation Assistance Policy, to purchase a replacement home,

either in the new development or elsewhere in Manchester. In addition, it was recognised that some existing owner-occupiers may choose not to remain in owner-occupation and they would be eligible to apply for rehousing by the Council and would be awarded Group 1 priority. Similarly, the Private and RP tenants would be eligible for Group 1 priority rehousing. It was also intended that the current operator of the Commercial premises would be given a right of first refusal, on appropriate commercial terms, to relocate their business into the new Commercial premises within the development.

Councillor Karney placed on record the work of the Executive Member for Housing and Employment and Council Officers in supporting those residents affected by the CPO proposals.

Councillor Leech queried whether the 22 existing tenants in houses would be offered a like for like replacement or a different size property. He also commented that he felt that the Council's proposal on the number of types of tenures that were proposed to be built was wrong and there should be more houses proposed as opposed to flats.

The Leader responded, advising that the proposals had been discussed at length through the Council's scrutiny process prior to these proposals coming before Executive and that successful regeneration needed to afford people a choice of accommodation and that people being happy with the choices being given.

The Executive Member for Housing and Employment clarified that the Council's proposals included the creation of 100 council homes, which would be a mixture of houses and apartments

Decisions

The Executive:-

- (1) Note that the Executive meeting on 17 February 2021 approved a set of recommendations to provide for the delivery of residential development proposals within the adjacent neighbourhoods of Collyhurst Village and South Collyhurst, to be undertaken through existing Joint Venture contractual arrangements between the City Council and Far East Consortium (FEC) for the Victoria North initiative.
- (2) Authorise the making of the City of Manchester (Thornton Street North, Collyhurst Village) Compulsory Purchase Order 2022 ("the Order") under Section 226(1)(a) and (1A) of the Town and Country Planning Act 1990 as amended by the Planning and Compulsory Purchase Act 2004 and the Acquisition of Land Act 1981 to acquire the Order Lands for the purpose set out in the Statement of Reasons.
- (3) Note the contents of the Statement of Reasons attached at Appendix 2 of the report.

- (4) Authorise the City Solicitor to seal the Order and to take all necessary steps, including the publication and service of all statutory notices and presentation of the Council's case at Public Inquiry, to secure confirmation of the Order by the Secretary of State for Levelling up, Housing and Communities and the vesting of the land in the City Council.
- (5) Authorise the Strategic Director (Growth and Development) (in the event that the Secretary of State notifies the Council that it has been given the power to confirm the Order) to confirm the Order, if the Secretary of State is satisfied that it is appropriate to do so.
- (6) Authorise the Head of Development to approve agreements with landowners setting out the terms of withdrawals of objections to the Order including where appropriate the exclusion of land from the Order. Authorise the Strategic Director of Growth and Development and the City Solicitor to make deletions from, and/or minor amendments, and modifications to the proposed Order and Order Plan or to agree to refrain from vesting any land included within the Order should this be in their opinion appropriate.
- (7) Authorise the Head of Development to negotiate terms for the acquisition by agreement of any outstanding interests in the land within the order prior to its confirmation.
- (8) Authorise the Strategic Director (Neighbourhoods) to take all necessary steps to secure the closure of all relevant highways streets and alleyways which are required for the development to proceed, if requested by the Director of Housing and Residential Growth.
- (9) Agree that the resources of the City Council are sufficient to carry out the duties resulting from the making of the Order, as outlined in this report.
- (10) Agree the following re-housing and compensation arrangements for displaced residential occupiers:
 - (a) Requests from owner-occupiers for disposal of their homes in advance of the confirmation of the Order will be dealt with as a priority.
 - (b) Compensation for owner-occupiers will be paid in accordance with the law on compulsory purchase and relocation assistance will be offered in accordance with the Manchester City Council Home Improvement and Relocation Assistance Policy currently in operation ("the Relocation Policy").
 - (c) The Designated Area for the purposes of the Relocation Policy shall be the whole of the City of Manchester and the Specific Designated Relocation Area (SDRA) will be the Harpurhey ward as shown in the plan attached at Appendix 3. Within the SDRA an applicant will have the potential to access a higher level of relocation assistance which will allow them to remain in their local area. For a new build property, this would be a maximum of 110 % of the average price of various property types within the Victoria North (formerly the Northern Gateway) Strategic Regeneration Framework (SRF) Area. For older properties, the maximum is the average price of various

property types within the SRF. Outside the SDRA, but within the City of Manchester Boundary the maximum amount of Relocation Assistance available is £ 50,000.

- (d) Discretionary Home Loss and Disturbance payments will be made available to all qualifying households requiring relocation.
 - (e) Tenants and owner-occupiers who are displaced will be awarded Band 1 rehousing status in order to ensure they are a priority for relocation in a council home within the New development at Collyhurst or any social housing within the boundaries of the City.
- (11) Authorise the Head of Development to negotiate terms for the occupation of the new retail unit delivered as part of the new development, in order that it can be offered in the first instance as alternative premises for the current shopkeeper that will be displaced by the Order.
- (12) Authorise the Director of Housing and Residential Growth in consultation with the Executive Member for Housing and Employment, to declare the Council properties listed in Appendix 4 surplus to requirements and should be demolished, and to Authorise the City Solicitor to serve the appropriate demolition notices, having regard to the Housing Act 1985.

Exe/22/37 Lease to Great Places Housing Association, land at Downley Drive, New Islington

The Executive considered a report of the Strategic Director (Growth and Development), which sought approval for a new development lease to Great Places Housing Association of land at Downley Drive, New Islington/Ancoats to facilitate the delivery of a mixed tenure affordable housing scheme supported by Homes England funding.

The development would comprise a new wholly affordable residential scheme comprised of 68 units with a mixture of social rented and shared ownership tenures. 23 houses would be for shared ownership whilst all 45 apartments would be for social rent. The development would be low carbon and highly sustainable employing the latest in energy efficiency measures in the fabric and construction.

The proposed lease was for a term of 999 years at a premium of £1,500,000 which was less than the best consideration that could reasonably be obtained on the basis of an unrestricted disposal.

Decisions

The Executive:-

- (1) Approve the basis of the land transaction as set out in section 3 of this report.
- (2) Authorise the Strategic Director (Growth and Development) to finalise the terms of the transaction as set out in this report.

- (3) Authorise the City Solicitor to enter into and complete all documents and agreements necessary to give effect to the recommendations.

Exe/22/38 Lease to RFL for new Beswick Hub facility

The Executive considered a report of the Strategic Director (Growth and Development), which sought approval for a new lease to RFL (Governing Body) Ltd of the former Beswick shops site and a small portion of the adjacent playing fields.

The proposed RFL development would bring forward a new hub facility comprising a new training pitch and pavilion with a capacity of circa 900 whilst providing changing rooms, offices and hospitality/meeting rooms. It was explained that the use would be restricted to training, education, skills development, training and hosting / playing of sports. The grant of the lease would be subject to various conditions which would be documented by way of an agreement for lease. There would also be development milestones within the lease, with the Council reserving the ability to forfeit in certain circumstances relating to non-performance.

It was explained that the proposed lease was for a term of 125 years at a peppercorn rent and at a lease premium of £1.00 which was less than the best consideration that could reasonably be obtained and an application to the Secretary of State would be submitted for consent to dispose of school playing fields under the provisions of s77 of the School and Frameworks Act 1988).

Decisions

The Executive:-

- (1) Approve the proposals as set out in section 3 of the report.
- (2) Authorise the Strategic Director (Growth and Development) to finalise the terms of the transactions as set out in this report.
- (3) Authorise the City Solicitor to enter into and complete all documents and agreements necessary to give effect to the recommendations

Exe/22/39 HS2 Phase 2b Western Leg - Environmental Statement Consultation & hybrid Bill Petitioning Response

The Executive considered a report of the Strategic Director (Growth and Development), which outlined the Council's proposed response to the HS2 hybrid Bill which had been deposited in Parliament on 24 January 2022, the public consultations on the Environmental Statement (ES) and Equality Impact Assessment (EQIA) for the Bill. The report further outlined the key areas on which the Council was proposing to petition against the hybrid Bill.

The Leader commented that the Council was fully supportive of the introduction of HS2 and NPR and the provision of stations at Manchester Piccadilly and Manchester Airport. However, the Council had consistently retained a clear position on the need to ensure that the schemes were delivered in a manner that fully complemented the

connectivity, place-making, local employment, and sustainable growth objectives as set out in the Manchester Piccadilly Strategic Regeneration Framework (SRF) and the Greater Manchester HS2 and NPR Growth Strategy. This had been reiterated in several responses to Government consultations on HS2 made in as well as through ongoing direct engagement with HS2 Ltd and DfT.

The Leader stated that it was imperative to create a station at Manchester Piccadilly that was a world class, fully integrated transport hub which could actively maximise economic growth and the regeneration of the eastern side of the city centre. A 'Build it Once, Build it Right' strategic approach to transport investment at Piccadilly would ensure the earliest transformation of Piccadilly Station; avoid significant and long-term disruption promote confidence in future investment.

It was strongly believed that the design for Manchester Piccadilly High Speed station should specifically consider Piccadilly in terms of the integration between HS2, NPR, the wider rail network and local growth and regeneration and that the current surface terminus station proposed for Manchester station within the hybrid Bill. The proposed surface terminus did not deliver the right solution to provide the required level of reliability and resilience to effectively support the wider High-Speed network. Furthermore, it significantly impacted on the delivery of the place-making and economic growth agenda set out in the approved Piccadilly SRF and the GM HS2 / NPR Growth Strategy.

Councillor Leech commented whether the proposed re-opening of Withington Golf Club following the five year construction of the required ventilation shaft, headhouse and auto-transformer station at Palatine Road would be viable given the number of alternative golf courses in south Manchester.

The Leader noted this point and advised that this would be one of the areas included in the Council's petition response.

Decisions

The Executive:-

- (1) Note the deposit in Parliament of the HS2 Crewe-Manchester hybrid Bill and the accompanying Environmental Statement and Equality Impact Assessment.
- (2) Note and comment on the proposed contents of the City Council's submission in response to the consultations on the HS2 Crewe-Manchester hybrid Bill Environmental Statement and Equality Impact Assessment.
- (3) Note Council approval to submit a petition to object to aspects of the HS2 Crewe-Manchester hybrid Bill and comment on the proposed areas for the City Council's petition.
- (4) Delegate authority to the Strategic Director (Growth and Development), in consultation with the Leader and Executive Member for Environment, to finalise the responses to the HS2 Crewe-Manchester hybrid Bill Environmental

Statement and Equality Impact Assessment and submit to Department for Transport

Exe/22/40 Outcomes of the public realm consultation on development and public realm strategy for the Back of Ancoats

The Executive considered a report of the Strategic Director (Growth and Development), which presented the findings from the recent public consultation exercise that would inform the final version of the Poland Street Zone Public Realm Strategy for consideration and approval.

The Executive Member for Housing and Employment explained that the draft Public Realm strategy had been considered by the Executive in January 2022 and approved as a basis for consultation with local and statutory stakeholders.

The final version of the Strategy was intended to support the delivery of the previously adopted Ancoats and New Islington Neighbourhood Development Framework (NDF) and to help facilitate future development in the part of Ancoats bounded by Bengal Street, Oldham Road, Butler Street and the Rochdale Canal in the northeast of the extended city centre. The Poland Street Zone Public Realm Strategy represented a significant strand of this activity, articulating a co-ordinated approach to public realm delivery and a series of mechanisms for maximising developer contributions, with the intention of supporting the provision of appropriate public realm and core neighbourhood infrastructure.

Decisions

The Executive:-

- (1) Note the comments received from stakeholders, including local land and property owners; residents; businesses, along with public and statutory consultees: and how they have been responded to in the final draft;
- (2) Approve the final version of the Poland Street Zone Public Realm Strategy as a material consideration in the Council's decision making as a Local Planning Authority;
- (3) Note the Delivery Strategy set out in this report and authorise the Strategic Director (Growth and Development) to further develop and implement this strategy, in dialogue with key stakeholders, including potential funding bodies, investors and developer partners, landowners and existing businesses.
- (4) Note that a further funding package from Homes England for off site infrastructure in the Ancoats neighbourhood has been agreed subject to further Treasury approvals and an agreed grant funding agreement with the Council. This is in addition to the previously reported £4.7m from Brownfield Land Fund will be utilised to fund the majority of the capital works in accordance with the Delivery Strategy.

- (5) Note that the Delivery Strategy will require the Council to implement a number of area-wide public realm improvements and to work in partnership with investor and developer partners to this end.

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**Manchester City Council
Report for Information**

Report to: Executive – 1 June 2022

Subject: Appointment of Executive Members and their Portfolios

Report of: The Executive Leader

Summary

In accordance with Articles 7.4(a) and 7.5(a) of the Constitution, the appointment of the Deputy Leader and Executive Members takes effect on receipt of the Leader's written notice by both the person who the Leader is appointing as Deputy Leader and as Executive Member(s) and the Monitoring Officer.

The Monitoring Officer keeps a written record of the appointment of the Deputy Leader and Executive Member(s) and the Leader is required to report these appointments, including their portfolio, to Council and the Executive at the earliest opportunity.

Recommendations

The Executive is requested to note the appointment of the Deputy Leader(s) and Executive Members,

Wards Affected - All

Environmental Impact Assessment - the impact of the decisions proposed in this report on achieving the zero-carbon target for the city

Not directly applicable

Our Manchester Strategy outcomes	Contribution to the strategy
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	Not directly applicable
A highly skilled city: world class and home grown talent sustaining the city's economic success	Not directly applicable
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	Not directly applicable

A liveable and low carbon city: a destination of choice to live, visit, work	Not directly applicable
A connected city: world class infrastructure and connectivity to drive growth	Not directly applicable

Full details are in the body of the report, along with any implications for

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

Financial Consequences – Revenue

None

Financial Consequences – Capital

None

Contact Officers:

Name: Mike Williamson
Position: Governance and Scrutiny Support Manager
Telephone: 0161 234 3071
E-mail: michael.williamson@manchester.gov.uk

Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

- “Notice of the membership of the Executive and portfolio Responsibilities” – record completed by the Leader following Article 7.5(a) review, 17/05/2022
- Manchester City Council Constitution, as adopted by the Council on 3 February 2021 (and amended April 2021).

1. Introduction

- 1.1 The Executive Leader ("the Leader") and the Executive carry out all of the local authority's functions which are not the responsibility of any other part of the local authority, whether by law or under the Council's Constitution.
- 1.2 The Executive will consist of the Leader together with between two and nine councillors appointed to the Executive by the Leader (one of whom will be appointed by the Leader to act as Statutory Deputy Leader).
- 1.3 In addition to the Deputy Leader, the Leader will appoint between one and eight further Executive Members to hold such Portfolios as the Leader shall determine.

2. Background

- 2.1 In accordance with Article of the Constitution 7.4(c) when appointing a Deputy Leader, the Leader must give written notice of such appointment to both the person who he/she is appointing as Deputy Leader and the Monitoring Officer.
- 2.2 The appointment of the Deputy Leader will take effect on receipt of the Leader's written notice by both the person who the Leader is appointing as Deputy Leader and the Monitoring Officer.
- 2.3 When appointing an Executive Member(s), in accordance with Article of the Constitution 7.5(a), the Leader must give written notice of the appointment and of the Portfolio to both the person who he/she is appointing as an Executive Member and to the Monitoring Officer.
- 2.4 As above, the appointment of the Executive Member(s) will take effect on receipt of the Leader's written notice by both the person who the Leader is appointing as an Executive Member and the Monitoring Officer.
- 2.5 The Monitoring Officer is also required to keep a written record of both the appointment of the Deputy Leader and of an Executive Member(s).
- 2.6 In regard to both the appointment of a Deputy Leader and the appointment of an Executive Member(s), the Leader is required to report these appointments (including their Portfolio), to Council and the Executive at the earliest opportunity

3. Appointment of Executive Members, Deputy Executive Members and their Portfolios

- 3.1 The Leader has notified the Monitoring Officer and relevant Councillors of the following appointments and portfolios

Portfolio	Member	Leads on
Leader	Councillor Bev Craig	<ul style="list-style-type: none"> • Communications • External Relationships

		<ul style="list-style-type: none"> • GMCA • Governance and Devolution • Inclusive Economic Strategy and Development • International Strategy Overall Leadership of the Council • Oversight on Major Regeneration Projects • Promotion of the City Locally, Nationally and Internationally • Strategic Policy Coordination
Deputy Leader A (Statutory)	Councillor Luthfur Rahman	<ul style="list-style-type: none"> • Capital Projects such as Factory and Town Hall • Civil Contingencies and Emergency Planning • Corporate Property • Crime and Safety (policing, community safety partnership, tackling youth violence) Cultural Strategy • Future Council Programme Oversight • Lord Mayors Office Liaison
Deputy Leader B	Councillor Joanna Midgley	<ul style="list-style-type: none"> • Advice Services • Domestic Violence and Abuse • Homelessness • Inclusion and Equalities • Member Development • Reducing Poverty and Tackling Inequalities • Refugees and Asylum Seekers • Voluntary and Community Sector
Early Years, Children and Young People	<p>Councillor Garry Bridges</p> <p>Councillor Shazia Butt (Deputy Exec Member)</p>	<ul style="list-style-type: none"> • 0-16 Education - A place in a good school for all our children • Corporate Parenting • Delivering Ofsted Improvements including Safeguarding, Fostering and Adoption and reducing the number of looked after children Every Help and Bringing Services Together (BST) • Lead Member for Children's Services (LMCS) • Play

		<ul style="list-style-type: none"> • Special Education Needs and Disabilities (SEND) and Inclusion • Youth Services, Engagement and Provision
Healthy Manchester and Social Care	<p>Councillor Thomas Robinson</p> <p>Councillor Sandra Collins (Deputy Exec Member)</p>	<ul style="list-style-type: none"> • Adult Social Care (older people) • Early Intervention and Prevention • Health and Care Integration • Learning Disabilities and Mental Health • Mental Health and Wellbeing • Public Health and Tackling Health Inequalities • The Local Care Organisation
Finance and Resources	<p>Councillor Rabnawaz Akbar</p> <p>Councillor Greg Stanton (Deputy Exec Member)</p>	<ul style="list-style-type: none"> • Digital Strategy • Finance (budget, capital programme, revenue and benefits) • Human Resources and Organisational Development • Internal IT • Legal • Procurement and Social Value
Environment and Transport	<p>Councillor Tracey Rawlins</p> <p>Councillor Linda Foley (Deputy Exec Member)</p>	<ul style="list-style-type: none"> • Air Quality • Biodiversity • Climate Emergency and Tackling Climate Change • Food Sustainability • Transport Strategy and issues, Highways and Parking • Walking and Cycling • Zero Carbon
Vibrant Neighbourhoods	<p>Councillor Lee-Ann Igbon</p> <p>Councillor Ahmed Ali (Deputy Exec Member)</p>	<ul style="list-style-type: none"> • Bereavement Services • Bringing Services Together and Place Based Reform • Cleaner Streets (waste, recycling, street cleansing) • Licensing and Enforcement (licensing, litter, etc.) • Markets and Other Traded Services • Neighbourhood Plans • Markets and Other Traded Services

		<ul style="list-style-type: none"> • Neighbourhood Plans • Parks and Allotments
Housing and Development	<p>Councillor Gavin White</p> <p>Councillor Sam Lynch (Deputy Exec Member)</p>	<ul style="list-style-type: none"> • Housing Management • Planning • Private Rented Sector and Enforcement • Regeneration Projects and Investment in District Centres • Residential Growth • Strategic Housing
Skills, Employment and Leisure	<p>Councillor John Hacking</p> <p>Councillor Adele Douglas (Deputy Exec Member)</p>	<ul style="list-style-type: none"> • Digital Exclusion • Events • Leisure and Manchester Active • Libraries and Literacy • Post 16 Skills Strategy • Sports and Sport Development • Worklessness and Good Employment

4. Recommendations

4.1 The recommendations are set out at the beginning of this report.

**Manchester City Council
Report for Information**

Report to: Executive – 1 June 2022

Subject: Ofsted Inspection of Children’s Services.

Report of: Deputy Strategic Director Children’s Services

Summary

The report reflects on the recent OFSTED Inspection of Local Authorities Childrens Services (ILACS) of Manchester’s children’s services The report advises of the overall judgement of OFSTED and provides an action plan in response to the findings from OFSTED on what needs to improve.

Recommendations

Executive is asked to discuss both the report and action plan which is attached as an Appendix to the main report.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

Our Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	Effective Services are critical to ensuring the most vulnerable citizens can connect and support the drive towards a thriving and sustainable City
A highly skilled city: world class and home-grown talent sustaining the city’s economic success	Ensuring the most vulnerable in our society are given the opportunity to access and achieve in the City is supported by the delivery of a strong and cohesive early help system
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	Improving education and social care services that are connected to the wider partnership; build the resilience of children and families needed to achieve their potential and be integrated into their communities.
A liveable and low carbon city: a destination of choice to live, visit, work	Improving outcomes for children and families across the city helps build and develop communities

A connected city: world class infrastructure and connectivity to drive growth	Services support families to be successful who are then able to deliver continuing growth in the city
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Contact Officers:

Name: Sean McKendrick

Position: Deputy Strategic Director Childrens services

Telephone: 0161 234 4934

E-mail: sean.mckendrick@manchester.gov.uk

Name: Paul Marshall

Position: Director Children and Education Services

Telephone: 0161 234 3804

E-mail: paul.marshall@manchester.gov.uk

Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy, please contact one of the contact officers above.

Ofsted Inspection of Manchester local authority children's services Children Services Inspection Report March 2022

1.0 Introduction

1.1 As part of OFSTED’s inspection regime Manchester’s children’s services were inspected by Ofsted from the 14th of March 2022 to the 1st of April 2022. The inspection was conducted using their Inspecting Local Authorities children’s services (ILACS) framework. The inspection consisted of one week off site and two weeks onsite. The offsite inspection enabled inspectors to analyse performance data, the authority's self-assessment and other intelligence relating to our performance. The onsite inspection focused on the effectiveness of local authority services and arrangements to deliver these services. The inspection is very focused on the quality of social work practice, the impact of this on children's lives and how both are evidenced through the quality of recording both the intervention and impact.

1.2 Ofsted judged Manchester's children's services overall effectiveness as “Good”, with the detail of their judgements noted below;

Judgement	Grade
The impact of leaders on social work practice with children and families	Good
The experiences and progress of children who need help and protection	Requires improvement to be good
The experiences and progress of children in care and care leavers	Good
Overall effectiveness	Good

1.3 The ILACS inspection of children's services followed a 4 day on-site local area inspection of services to children with special education needs and /or disabilities (SEND) which commenced on the 22nd of November 2021. The local area SEND inspection framework does not have judgements however the letter reflected a strong approach to planning and delivering services to children with SEND.

1.4 The judgment of good places Manchester children's services amongst the top performing children's services in the Northwest of the country, this is in sharp contrast to recent previous inspection results in 2014 and 2017 where services were judged to be inadequate and requires improvement to be good respectively.

1.5 Inspectors found that services had “significantly improved since the last inspection in 2017”. Ofsted identified several reasons for this judgement including; ongoing financial commitment to the recruitment and retention of social workers, effective quality assurance and performance management arrangements and strong political and professional leadership.

1.6 Despite the judgement the service is not complacent, the approach to service improvement since the last full inspection in 2017 has been to initiate reform of services that required improvement, develop and implement evidence-based interventions, revise our approach to commissioning, build a comprehensive workforce development and career progression strategy and use our quality

assurance framework and other methods to scrutinize the evidence of impact of these change activities on children and families. These approaches, in addition to the OFSTED action plan, will support our ongoing approach to continuous improvement.

2 Background

- 2.1 OFSTED judged the impact of leaders on social work practice with children and families as good some of the components of this are identified in the summary above but however OFSTED also recognised improvements in the care leavers service, privately fostered children, 16 – 17 years who become homeless, life story work, letters before proceedings and importantly, for attracting sustaining and developing our workforce, inspectors commented that leaders have successfully embedded a learning culture across the workforce. To support the monitoring of these developments OFSTED positively commented on the range of and regularity of good quality performance management reports.
- 2.2 The experiences and progress of children who need help and protection was judged as requires improvement to be good, the more positive comments from inspectors noted that when risk decrease children's cases are appropriately stepped out of pre – proceedings, children and families are then supported well and early help is a stable and effective service for children who require early intervention. However, there are other areas detailed in appendix 1 -an action plan to address improvements- that require ongoing attention such as the variability of assessment and some plans being assessed by Ofsted too adult focused with some containing generic actions. Inspectors also commented that impacts of risks arising from domestic abuse are not always fully considered or understood by social workers.
- 2.3 The experiences and progress of children in care and care leavers was judged as good, both had been identified by the service as features of our provision that required improvement and we have undertaken large scale reform in these two areas since the 2017 inspection. The service has carefully crafted a meaningful approach to finding the most appropriate outcome for children in the child's timeframe. This long-term approach designed to avoid drift and delay in decision making for children was acknowledged by inspectors who commented “Manchester has successfully embedded a culture of permanence planning for children.” Our leaving care service, which was taken back in-house shortly after the 2017 inspection, has benefited from the creation of a clear ambitious vision and standards supporting significant transformation of the service, inspectors acknowledged this when they commented that “care leavers in Manchester receive a consistently good service”.
- 2.4 The impact of leaders on social work practice was judged as good. Ofsted noted improvements in a range of themes of social work practice but also noted that influence other agencies have in the improvement of services to children. Ofsted noted the “strength of the political and senior leadership relationships and a city-wide focus on the “our child” approach is improving outcomes for children” as well as “the commitment to partnership working

strength of partnership working in Manchester children's young people and their families have received an improving level of service that has offered safety and support throughout the two years of the COVID 19 pandemic". Importantly Ofsted further noted that leaders knew which areas required improvement, these are reflected in the action plan noted on appendix 1 and are discussed below.

3 Ofsted action plan

- 3.1 The action plan is a requirement of the Ofsted inspection framework and is required to address the areas that Ofsted has stated require improving. The action plan provides a focus for improvement and will be tracked through the biannual self-assessment which in turn reports to the children's leadership team. However, the action plan is not the only activity to support the continuous improvement required within children's services. The embedded approach to continuous improvement as identified in paragraph 1.6 will continue to support further changes and developments of the service.
- 3.2 The attached action plan is a bespoke high-level plan of action to the specific actions OFSTED have identified as what needs to improve. Individual leads will develop a detailed implementation plan and as previously referred to the progress of the plan will be overseen by the children's leadership team. The Deputy Director will have overall responsibility for the plan and its intended outcomes.

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Manchester Children's Services Ofsted Plan (May 2022) High level plan				
Ref	What do we want to improve	How will we do it	What will the impact be and how will we know	Lead Officer and Timescale
1.	<i>Understand the impact of the child's disability on their life and that of their parents</i>	All social workers within the disabled children social work teams will receive comprehensive disability awareness training. An element of this training will be informed by an approach that reflects the impact of disability through the experience of the child.	Co-designed with parents and children, this programme will develop professional understanding of the impact of disability on the lives of children and their families. The training is intended to develop insight into children's and families' experiences of disability which in turn should develop understanding and improve planning, resourcing and outcomes for children. The impact will be monitored via our quality assurance processes, supervision, audit and through development of our approach to systematically listening to children and families regarding their experiences of service provision. This will be captured as part of the locality QAF report	Colleen Murphy Package of training agreed June 2022 Implementation from July Ongoing
		Design a programmed approach to dip sampling and quality assurance for assessments of disabled children undertaken by each of the disabled children's teams.	Assessment will include a clear statement on the impact of disability on children's lives and that of their family. The impact will be captured via sampling activities, re-assessments, supervision and independent audit. This will be captured as part of the locality Quality Assurance Report.	Colleen Murphy / Kate Rose Initial programme June 2022 Ongoing

		<p>The service will co-locate social workers and the short breaks team and improve alignment with the local offer to maximise opportunities for health and social development for children with a disability</p>	<p>More plans are coproduced with children and their families. Children will receive a timely and detailed service with appropriate, trained and increasingly specialist staff who will promote ambition for children and young people and deliver coordinated impactful packages of care.</p> <p>Impact of the plan will be better alignment of services improving health and social development for children and will be overseen via the quality assurance framework scrutiny.</p>	<p>Colleen Murphy</p> <p>From May 2022</p> <p>Ongoing</p>
2.	<p><i>Improve communication and direct work with disabled children to gather their wishes and feelings and use these to inform planning and next steps</i></p>	<p>Roll out the “About Me” - an interactive tool to assist in understanding the impact of the child's disability on their life and that of their parents.</p>	<p>Assessments will contain a clear statement on the wishes and feelings of children impacted by disability, which in turn will be sampled as to how this influences the planning for children. A bespoke launch of the “About Me” will be devised and overseen by CLT. Children’s insight about their lives in the About ME documentation will drive an increase in direct work and a coproduced understanding of basic needs of the child.</p> <p>The QAF will report on both the qualitative and quantitative impact of this roll out.</p>	<p>Colleen Murphy</p> <p>From June 2022</p> <p>Ongoing</p>
		<p>Provide training to staff who undertake assessment and support to families and children to develop</p>	<p>Development of a range of means of communication and engagement skills across the workforce supporting an improvement in direct work with disabled children.</p>	<p>Colleen Murphy</p> <p>Ongoing from June 2022</p>

		mechanisms to assist children with disabilities express their wishes and feelings.	Our quality assurance arrangements of audit sampling and supervision will evidence the impact of these arrangements.	Ongoing
		Building relationships with colleagues in the SEN sector who have expertise in communicating with children who have a disability to develop expertise in this area.	<p>The impact of this partnership will enhance communication with disabled children which in turn will increase their influence in their assessment, plan and review of the plan of intervention from social</p> <p>This will be measured by children and their parents reporting that they have had their voices heard and are influencing plans.</p> <p>Our case records sampling and auditing will also record the impact of this approach.</p>	<p>Colleen Murphy /Julie Hicklin June 2022 and ongoing</p> <p>Ongoing</p>
		Following the golden thread of doing with not to assessing social workers will work in partnership with parents in the recognition that they have expertise in communicating with their own child.	<p>More plans are coproduced with children and their families. Children and their parents report that they have had their voices heard</p> <p>Our surveys, case records and dip sampling regime will evidence the impact.</p>	<p>Ongoing as of April 2022</p> <p>Ongoing</p>
3.	<i>Ambition for disabled children</i>	The service will co-locate social workers and the short breaks team and improve alignment with the local offer to maximise opportunities for health and social	<p>Increased social activities for children sponsored by both the local offer and improved commissioning of services for children affected by disability</p> <p>We will follow the impact via surveys of parents and</p>	<p>Colleen Murphy /Maureen Howell May 2022</p> <p>Ongoing</p>

		development for children with a disability	children, dip sampling & case recording and auditing.	
		We will provide training for all independent reviewing officers. This will ensure their role and expertise challenges the planning and service delivery arrangements for disabled children who are in our care ensuring there is improved focus on disabled children reaching their full potential.	<p>The independent reviewing service will be better equipped to ensure the impact of the voice, wishes and feelings of the child on the plan and offer enhanced scrutiny of the plan by identifying gaps in the assessment and /or provision of service.</p> <p>The expected impact would be an enhanced level of challenge to progress quality and aspiration ensuring children reach their potential.</p> <p>This will be evidenced by our sampling of children's records and the reporting by children and young people that the quality of their support is assisting children achieve their potential.</p>	<p>Colleen Murphy /Kate Rose August 2022</p> <p>Ongoing</p>
		The service will develop a community of practice overseen by the DSCO consisting of commissioning, the virtual school, SEN representatives, parents and children IROs and social workers to review the above commitments and further codesign aspects of this plan, codesigning further developments	<p>A cohesive group of professionals working on delivering these and other improvements reporting to the SEND board. The community of practice will coproduce the next stage of improvement influenced by a greater cross section engagement and collation of views and concerns.</p> <p>A multi-agency plan with measurable targets will be developed to capture progress</p>	<p>Colleen Murphy</p> <p>November 2022</p> <p>To be developed by July 2022</p>

4.	<i>EHCP – ensure plans reflect care needs</i>	Social workers will contribute to statutory assessment process and set out clear outcomes to be achieved for children they are working with.	High quality Education Health and Care plans for children will be strengths based and reflect care needs and outcomes following assessment. This will require the development of a programme of sampling for EHCPs	Colleen Murphy/ Amanda Corcoran July 2022
		Multi-agency moderation of EHCPs will identify themes and issues in care section and feedback to social care.	The multi-agency approach to moderation will add additional scrutiny to reflect needs, risks and opportunities to enhance the quality of services to children. Children and their parents report that they have had their voices heard and our case records and formulation of support plans evidence this.	Colleen Murphy /Amanda Corcoran July 2022 Ongoing
5.	<i>Improve the understanding of the effects of domestic abuse on children and their parents' lives, including how this is captured in the child's written record</i>	We will invite Lancaster University to review our approach to the Advice Guidance and Support service and refresh the guidance to staff at AGS on domestic abuse.	The review of the Advice Guidance and Support Service will challenge our implementation of the model providing critique and areas for improvement This will promote a consistent approach to practice in the early identification of domestic abuse and initial response at the " front door". The recommendation from the review will be overseen by the children's leadership team. The practice issues will be evidenced via supervision, dip sampling and external scrutiny.	Paul Allen May 2022 July 2022 July 2022 Ongoing

		<p>Review the effectiveness of the Domestic Abuse Child – care Concern (DACC) arrangements to share information, risk assess and agree a response</p>	<p>Through information exchange between partners children and families will receive a timely, proportionate response to domestic abuse to ensure appropriate arrangements are in place to safeguard children</p> <p>This will be reviewed through dip sampling and auditing as part of the quality assurance framework</p>	<p>Paul Allen / Julie Heslop</p> <p>July 2022</p> <p>Ongoing</p>
		<p>Mandatory training, including refresher training, aimed at developing professional understanding of the connectivity between the safe and together model and tools to inform understanding and improve practice in relation to understanding the effects of domestic abuse on children including the risk /safety matrix and the Multi agency risk identification matrix.</p>	<p>Ensuring the effects and impacts of domestic abuse on children and their parents are appropriately understood and recorded from first contact with the service. The use of standardized tools alongside training will enhance workers' understanding of the impact of domestic abuse on children and their parents.</p> <p>We will oversee the delivery of training through the workforce development team which will also set a delivery plan and defined outcomes.</p> <p>Improving the quality of practice will be evaluated via the locality quarterly assurance reports.</p>	<p>Kate Rose / Debbie Elsheikh</p> <p>September 2022</p> <p>July 2022</p> <p>Ongoing</p>
		<p>Review the current guidance on recording on the child's written record and provide guidance to staff on the standards expected on</p>	<p>✓ The file clearly articulates the rationale for the plan as well as the</p>	<p>Sean Walsh/Debbie Elsheikh</p> <p>Commence July 2022</p>

		<p>recording to improve:</p> <ul style="list-style-type: none"> ➤ The understanding of our assessment and planning to manage risks; ➤ The identification and impact of our support plan to children, the non-abusing parent and action to hold perpetrators accountable for their behaviors; and ➤ The contribution of management oversight to improve the impact of assessment and planning on the child 	<p>progress of the plan against identified needs and risks;</p> <ul style="list-style-type: none"> ✓ The file will clearly indicate progress or otherwise against the plan of support; ✓ Management oversight will be reflective of both direction setting and ownership of intervention, this will include overview of the quality of work, effectiveness of planning and evaluating the overall effectiveness of the intervention in delivering child focused outcomes. <p>All of these will be evidenced through the quality assurance quarterly report.</p>	Ongoing
		<p>Alongside the University of Stirling, we will review the impact of Safe and Together and consider options for further development</p>	<p>The review will identify how to progress our approach to safe and together and will include actions to report on ensuring a consistent and more visible implementation of the model</p> <p>The impact of this review will be monitored by our multi- agency safe and</p>	<p>From July 2022 and ongoing</p> <p>July 2022 and ongoing</p>

			<p>together board and other relevant stakeholders.</p> <p>Activity will be monitored via our existing quality assurance processes.</p>	
		<p>Building on our current case recording guidance, use quarterly summaries to consistently record progress against our plan of support for individual children where there are concerns regarding the effects of domestic abuse.</p>	<p>Ensure a service wide comprehensive understanding of the impact of domestic abuse. Increased focus on the impact of the abuse on the child evidenced through quarterly summaries and other case recording improvement actions as noted above.</p> <p>A bespoke dip sampling programme on quarterly summaries which are then reported as part of the quality assurance framework.</p>	<p>Debbie Elsheikh</p> <p>July 2022 and ongoing</p> <p>Implemented by September 2002</p>
6.	<i>The recognition of and actions to meet, the diverse needs of children arising from their race, religion, ethnicity, and culture</i>	<p>Revise the current practice standards to explicitly state the importance of diversity and the importance of planning to assess and support the development of children's identity through attention to race, religion, ethnicity and culture and how this is reflected in children's plans</p>	<p>We will create a task and finish group with a cross section of staff to develop a training plan specifically focused on the issue of promoting the identity of children and young people. Development of a consistent approach to assessment planning and recording that can be audited in turn ensuring improvements.</p> <p>This will be overseen by our quality assurance arrangements</p>	<p>Sean Walsh / Debbie Elsheikh</p> <p>June 2022</p> <p>Ongoing</p>
		<p>We will arrange for a cross-section of representatives to be part of a short-term work group to revise the pre-existing case</p>	<p>The group will reconsider the effectiveness of the current guidance regarding recording, with a focus on recordings being more orientated towards rational for involvement and</p>	<p>Debbie el Shiek / Sean Walsh</p> <p>June 2002</p> <p>Ongoing</p>

		recording standards.	analytical regarding progress. Progress will be assessed via our quality assurance processes, I.e., audit, dip sampling & supervision	
		The above noted group will produce guidance on the quality of assessment, drawing from those assessments that have characteristics OFSTED have identified as being stronger	The group will deliver guidance on assessment and planning to ensure reductions in variability of the quality of assessment by identifying characteristics of stronger assessments. Progress will be overseen by our quality assurance processes.	Debbie Elsheikh June 2022
7.	<i>To improve the quality and timeliness of children's written records, including supervision records, children's plans children and family assessments and direct work</i>	Direction will be given to all staff in the Advice Guidance and support teams to ensure the rationale for decision making in Children's written records is clear and timely.	Practice will ensure there is clear recording regarding rationale for decisions when immediate decisions about further involvement of the service remain unassessed. This will be evidenced via our dip sampling and Quality assurance activity embedded in the approach to AGS	Paul Allen/Sean McKendrick May 2022
		Utilising a training and development approach we will further develop the understanding of the purpose, function and ethics of reflective supervision.	Following the training all managers will attend local workshops with their plan for improvement and consolidation of practice All managers will be confident to write an impact statement for a child discussed in supervision that is purposeful and provides a clear timescale and impact for the child	Debbie El Sheikh/Sean Walsh Commence July 2022
		A task and finish group will revise the tools to deliver supervision in an increasingly consistent fashion.	The supervision policy will reflect Manchester's high standards and expectations to support best practice and effective delivery of services.	Debbie Elsheikh / Sean Walsh Commence July 2022

		<p>The quality of supervision will be enhanced through the development of an evaluative tool co designed by a task and finish group,</p> <p>The impact will be monitored by a systematic approach to observation of supervision and sampling of supervision records.</p>	Ongoing
	<p>We will develop mechanisms to verify the quality of supervision, how this is being delivered and how these impacts on children, staff and services.</p>	<p>A task and finish group will deliver guidance on assessment and planning to ensure reductions in variability of the quality of assessment by identifying characteristics of stronger assessments as referenced in the ILACS inspection letter,</p> <p>Progress will be overseen by our quality assurance processes and via which will be reported in our annual principal social worker report.</p>	<p>Debbie Elsheikh / Sean Walsh</p> <p>July 2022</p> <p>Ongoing</p>
	<p>We will further develop our approach to ensuring good quality direct work with children and their families through ongoing training as part of our established learning culture and development programme.</p>	<p>Children will be further assisted to express their wishes and feelings and receive support to address their concerns.</p>	<p>Ongoing</p> <p>Sean Walsh/Debbie EISheikh</p>

**Manchester City Council
Report for Resolution**

Report to: Executive – 1 June 2022

Subject: Gypsies and Travellers – The closure of the Dantzic Street Site

Report of: Strategic Director (Growth and Development)

Summary

This report provides an update on the current position in relation to the City Council's Traveller site at Dantzic Street in Cheetham ward. It also provides information about an update to the Gypsy and Traveller Accommodation Assessment and a review of the Council's approach to unauthorised encampments.

The report seeks the Executive's approval to formally close the Dantzic Street caravan site as it is no longer occupied and has previously been identified as no longer suitable for meeting the needs of existing residents.

Recommendations

The Executive is recommended to:

- (1) Note the current condition of the Dantzic Street site.
 - (2) Note that the former residents have left the site and are pursuing 'bricks and mortar' accommodation following unrest within the wider Traveller community.
 - (3) Approve the proposal to close the Dantzic Street site as it is no longer suitable as a Traveller site.
 - (4) Note the proposal to update the Gypsy and Traveller Accommodation Assessment to inform the future provision of Traveller sites in Manchester.
 - (5) Approve a commitment that those residents who left the site last summer will be offered a plot or pitch on any new permanent site provided in Manchester in the future.
 - (6) Note the outcomes of an Equality Impact Assessment.
 - (7) Agree that Discretionary Home Loss payments will be made to former plot holders moving into bricks and mortar accommodation.
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Wards Affected: Cheetham

Environmental Impact Assessment - the impact of the decisions proposed in this report on achieving the zero-carbon target for the city

The Dantzig Street Traveller site does not meet modern standards, its condition is poor and is no longer fit for purpose. The site is unoccupied. An update to the Gypsy and Traveller Accommodation Assessment has been commissioned to identify future need and inform the process to identify new sites. Any future Traveller site re-provision will be designed to be sustainable and compliant with environmental standards. The Dantzig Street site is located immediately next to the River Irk and closure of the site will provide an opportunity to renaturalise this stretch of the river as part of the Victoria North regeneration initiative.

Manchester Strategy outcomes	Summary of the contribution to the strategy
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	Not directly applicable
A highly skilled city: world class and home grown talent sustaining the city's economic success	Not directly applicable
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The review of the Council's approach to unauthorised encampments by Gypsies and Travellers will seek to learn from the experience of other local authorities and organisations representing the Traveller community to find an effective and equitable response to the common issues unauthorised encampments can create.
A liveable and low carbon city: a destination of choice to live, visit, work	Not directly applicable
A connected city: world class infrastructure and connectivity to drive growth	Not directly applicable

Full details are in the body of the report, along with any implications for

- Equal Opportunities Policy
- Risk Management
- Legal Considerations

Financial Consequences – Revenue

Revenue costs are incurred in respect of repairs and maintenance and utilities, and the annual expenditure budget is c£30k. This is offset by income from tenants in terms of rent, service charge and utility costs. Any future provision will work on a similar basis and details will be worked through once a suitable site or sites are identified.

Financial Consequences – Capital

There are no direct financial implications for the City Council arising from this report, and any future consequences will be determined once a site is identified and any ask for capital resources will be subject to the usual capital approvals process.

Contact Officers:

Name: Alan Caddick
Position: Interim Director of Housing and Residential Growth
Telephone: 0161 234 4811
E-mail: alan.caddick@manchester.gov.uk

Name: Richard Munns
Position: Head of Corporate Estate and Facilities
Telephone: 0161 245 7226
Email: richard.munns@manchester.gov.uk

Name: Fiona Ledden
Position: City Solicitor
Telephone: 0161 234 3057
Email: fiona.ledden@manchester.gov.uk

Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy, please contact one of the contact officers above.

- Gypsies and Travellers, Executive, 15th January 2015
- Northern Gateway Strategic Regeneration Framework Update, Executive, February 2019
- Northern Gateway – Implementation and Delivery, Executive, February 2019

1.0 Introduction

- 1.1 The Council has one permanent Gypsy and Traveller site located off Dantzig Street in the Red Bank area of the Cheetham ward. The site was developed in the early 1980s and originally comprised 16 individual plots. Plots are fenced off hardstanding spaces, each with an external shower and wc block with washing facilities. Residents provide their own static and/or touring caravans for their plot.
- 1.2 In January 2015 the Executive approved the following:
- The closure of the Dantzig Street Traveller Site, owing to its poor condition, upon the identification and development of a suitable replacement and the relocation of the residents.
 - A set of criteria for identifying a new site.
 - Suspension of lettings for any further pitches on the site.
 - Consultation with residents about their future accommodation requirements.
 - Rehousing priority for residents wanting a 'bricks and mortar' home.
- 1.3 Also approved was a set of criteria for the location of a transit site to provide temporary short stay accommodation for Gypsies and Travellers.

2.0 Consultation and the search for a replacement site

- 2.1 Consultation with the Dantzig Street site residents in early 2015 provided a clear steer on their specific accommodation requirements and aspirations for a new site. Potential residential sites were assessed against the Executive agreed site criteria. Those that met, or nearly met, the criteria underwent desktop checks and assessments for flood risk, potential ground contamination and air pollution, vehicle access and land ownership. It proved challenging however to identify suitable available sites.
- 2.2 In early 2021 a specialist in working with the Traveller community, was engaged to undertake consultation with the Dantzig Street residents about two potential replacement sites – it should be noted that this exercise was undertaken to identify and meet the specific requirements of the existing residents. One of the two sites was unanimously preferred by the residents. A feasibility study of the site to identify any risks that might preclude development on the site was undertaken and discussions about the design of the new site with the residents began.
- 2.3 However, in the summer of 2020, there was some serious conflict within the North West Traveller community which resulted in violent attacks on some sites, including at Dantzig Street. Although relationships had appeared to have returned to normal, in the summer of 2021 there were further violent incidents in the region and again at Dantzig Street. As a result of this incident, all the residents left the site.
- 2.4 Initially, the move off site was expected to be of a temporary nature but after a

number of weeks the residents indicated that they did not intend to return, and all asked to be rehoused into 'bricks and mortar' homes. Most of the residents were provided with support and advocacy by Irish Community Care, a charity working with the Irish community and with Irish Travellers. All the former residents were offered or provided with temporary accommodation while their longer-term accommodation needs are being resolved. Former residents looking to be rehoused within the Manchester boundary have rehousing priority as approved by the Executive in 2015. Most of the former residents who remained in Manchester now have permanent 'bricks and mortar' homes.

- 2.5 A further incident at the Dantzig Street site in October 2021 resulted in some of the remaining vacant caravans being set on fire. The site also became a target for fly-tipping and was secured in early November 2021 by the Council to prevent any further occurrences.

3.0 Closure of the Dantzig Street site

- 3.1 The Dantzig Street Traveller site, developed in the early 1980s, does not meet modern standards. It is small, less than half a hectare in size; the individual plots are cramped; there are fenced off vacant plots which further detract from the appearance of the site; and there is no green space or play facilities for the children who lived there, nor is there space on the site to create these. The washing and toilet facilities are outdoor and are of a low quality. A condition survey of the site in 2015 described the overall condition of the site as poor. In January 2015 the Executive approved the closure of the Dantzig Street Traveller Site, owing to its poor condition, upon the identification and development of a suitable replacement and the relocation of the residents.
- 3.2 The site is immediately adjacent to the River Irk and is in flood zone 2 (medium risk). Caravan sites are classified within the National Planning Policy Framework (NPPF) as being 'highly vulnerable' to flood risk. Highly vulnerable developments are no longer permitted in areas of high flood risk and in areas of medium flood risk (flood zone 2) are subject to passing the 'Exception Test' as set out in the NPPF.
- 3.3 A degree of privacy in the location of caravan sites is a particularly important concern for Gypsies and Travellers. Until now the Dantzig Street site has been the only residential part of the immediate neighbourhood so has benefitted from a high degree of privacy and seclusion. However, the Dantzig Street area is within the Victoria North regeneration initiative area and will change very significantly over the next few years.
- 3.4 A Strategic Regeneration Framework (SRF) for Victoria North (formerly known as the Northern Gateway) was approved by the Executive in February 2019. Residential led development planned for the area around the site will mean that the seclusion the site has enjoyed until now will soon disappear. The Dantzig Street Traveller site is located within the new Red Bank neighbourhood, one of seven new neighbourhoods identified by the SRF. The closest new neighbourhood to the city centre, Red Bank will become an extension to it.

4.0 Gypsy and Traveller accommodation needs assessment

- 4.1 An update to the Gypsy and Traveller Accommodation Assessment (GTAA) undertaken in 2014 is being commissioned to provide an updated evidence base for the emerging Local Plan for Manchester. The study will identify the future requirement for Traveller provision in the city. The assessment is expected to be completed in summer 2022 and the refreshed Local Plan will be brought to the Executive for approval later this year. As part of the development of the GTAA former Dantzic Street Traveller Site residents and organisations representing the interests of Gypsy and Traveller interest groups will be consulted.

5.0 Equality Impact Assessment

- 5.1 A full Equality Impact Assessment (EIA) has been developed to assess the impact of the closure of the Dantzic Street site on both the former residents and the wider Gypsy and Traveller community. As part of the process of evaluating the impact, consultation with the former residents of the site, with Irish Community Care, a charity who have been providing support and advocacy of behalf of some of the former resident families, and with national and regional organisations representing Gypsy and Traveller interests and rights was undertaken.
- 5.2 Gypsies and Travellers experience some of the worst outcomes of any ethnic group across a wide range of social indicators. The Equality and Human Rights Commission (EHRC) has published several reports highlighting the multiple inequalities experienced by Gypsies and Travellers. The contributory factors are complex and often inter-related, but may include deprivation, social exclusion and discrimination.

- **Health**

The poor health experiences of Gypsy and Traveller groups compared with the general population, include higher rates of mortality, morbidity and long-term health conditions, low child immunisation levels, and a higher prevalence of anxiety and depression. A range of factors, such as poor accommodation, discrimination, poor health literacy, and a lack of cultural awareness and understanding by health professionals of Gypsy and Traveller health and social needs, are thought to create barriers to accessing healthcare.

- **Education**

Children from Gypsy and Traveller communities attain and progress significantly below the national average throughout compulsory education. In 2018, only 19% of pupils from Irish Traveller backgrounds and 13% from Gypsy and Roma backgrounds attained GCSEs in English and Maths at grade 4/C or above, compared to 64% of pupils nationally. Gypsy and Traveller pupils also have a high rate of school exclusions and report high levels of bullying and racial abuse.

- **Employment and training**

The 2011 Census found that Gypsy or Irish Traveller was the ethnic group with the lowest employment rates and highest levels of economic inactivity. Of those who were economically active, Gypsies and Irish Travellers were more likely to be unemployed and self-employed than the general population in England and Wales. Inactive Gypsies and Travellers were significantly less likely to be students or retired than the general population. There is evidence that Gypsies and Travellers face barriers in accessing employment.

- **Criminal justice system**

Prisoners identifying as Gypsy or Traveller are significantly over-represented in the prison population and are more likely to have concerns about their safety and to have suffered victimisation (HM Inspectorate of Prisons, 2014). There is evidence that Gypsy and Traveller children are significantly over-represented in the youth justice system.

- 5.3 It is clear from the consultation undertaken for the development of the EIA that the impact on the former residents of the circumstances events that led up to them losing their homes at Dantzic Street and since: the deteriorating community relations, the attack on the site and the subsequent move to temporary or emergency accommodation beyond Manchester has had a severe impact on their health and wellbeing. The lack of culturally appropriate emergency, temporary and permanent accommodation in Manchester and beyond continues to severely impact on the mental health of many of the former residents.
- 5.4 Most of the former residents have expressed a wish to live on a Traveller site again in the future. The outcomes of the Gypsy and Traveller Accommodation Assessment update will inform the future provision of Traveller sites in Manchester. Accordingly, a commitment has been made to those former residents who left Dantzic Street following the incident last summer and who want to live on a site in the future that they will be given priority for any new permanent site even though they might be considered to be 'adequately housed' in bricks and mortar. This assurance is given in acknowledgment of the impact on their culture and way of life of having no other option than to move into bricks and mortar accommodation because there is no culturally appropriate alternative for them currently in Manchester.
- 5.5 The wider Gypsy and Traveller community are not directly impacted by the closure of the Dantzic Street site as it was not available as a stopping place or transit site and the Executive decision in 2015 suspended any further lettings on the site.

6.0 Unauthorised Encampments

- 6.1 Whilst a nomadic lifestyle is lawful, the transient nature of the Traveller culture can sometimes lead to the establishment of unauthorised encampments, where a group enter land without the permission of the owner. There is

however no legal right of trespass and as such the law provides a wide range of powers to remove such trespassers. It is often a delicate balance between the rights of the Traveller community to lead this lifestyle and those of the landowner and the settled community.

- 6.2 Every year the City Council deals with a number of unauthorised Gypsy and Traveller encampments. These cause significant inconvenience to local residents and often require considerable resources to persuade the occupants to vacate the site and to reinstate the land after they have moved.
- 6.3 In January 2015 the Executive approved a set of criteria for the location of a transit site to provide temporary short stay accommodation for Gypsies and Travellers. A search for a suitable location was undertaken but there is a lack of suitable available land within Manchester.
- 6.4 Examples of best practise within Greater Manchester and the wider North West area were identified and it is intended to complete a review of the way in which unauthorised encampments are managed in Manchester. The review will be completed in summer 2022 and a report detailing the findings will be brought back to the Executive.

7.0 Contributing to a Zero-Carbon City

- 7.1 This report does not directly contribute to a Zero-Carbon City.

8.0 Contributing to the Manchester Strategy

(a) A thriving and sustainable city

- 8.1 Not applicable.

(b) A highly skilled city

- 8.2 Not applicable.

(c) A progressive and equitable city

- 8.3 The review of the Council's approach to unauthorised encampments by Gypsies and Travellers will seek to learn from the experience of other authorities to find an effective and equitable response to the common issues unauthorised encampments can create. An update to the Gypsy and Traveller Accommodation Assessment will review the need for future provision in Manchester.

(d) A liveable and low carbon city

- 8.4 Not applicable.

(e) A connected city

8.5 Not applicable.

9.0 Key Policies and Considerations

(a) Equal Opportunities

9.1 An Equality Impact Assessment (EIA) of the closure of the Dantzic Street site on the former residents and the wider Gypsy and Travelling community has been developed. A number of national and regional organisations advocating for Gypsies and Travellers as well as the former residents of the Dantzic Street site have been consulted. An update to the Gypsy and Traveller Accommodation Assessment will inform need for future Traveller provision in Manchester.

(b) Risk Management

9.2 There is a risk that should future Traveller site provision be identified by the Gypsy and Traveller Accommodation Assessment there will be a shortfall in provision until such time that a location for a new site can be identified and a site developed. However, the outcomes of a review of the Council's approach to unauthorised encampments will be reported back to the Executive in summer 2022.

(c) Legal Considerations

9.3 Legal Services have and will continue to provide legal advice on the proposed closure of the Dantzic Street site, and the undertaking of a Gypsy and Traveller Accommodation Assessment to assess current and future need. Legal Services will continue to support and advise the team on all aspects of this project to facilitate deliver and ensure compliance with all relevant legislation, regulation, and contractual terms.

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